

*Leadership*  
**Te Poumanukura**



*Governance, Community Support, Strategy and Policy*

## WHAT THIS GROUP OF ACTIVITIES INCLUDES

Within this group of activities, the Council provides leadership, community representation, advocacy, consultation, monitoring, planning, stewardship and accountability to the residents and ratepayers of the Whakatane District. In addition, the Council is responsible for the provision and allocation of community grants. The Council also develops formal policies and the Long Term Plan (Long Term Council Community Plan).

## GROUP OF ACTIVITY COST OF SERVICE

The table below provides an overview of what this Group of Activities cost and how it was funded. Costs for specific activities can be found on the following pages.

Annual Plan 2010/11 \$000		LTCCP 2011/12 \$000	Annual Plan 2011/12 \$000	Variance 2011/12 \$000
<b>OPERATIONAL</b>				
<b>EXPENDITURE</b>				
0	Depreciation	0	0	0
7	Interest Paid	8	7	(1)
2,770	Operations	2,917	3,001	84
<b>2,777</b>	<b>Total Expenditure</b>	<b>2,925</b>	<b>3,008</b>	<b>83</b>
<b>REVENUE</b>				
0	Development Contributions	0	0	0
0	User Fees & Charges	0	0	0
2,309	General Rates	2,531	2,597	(66)
0	Interest Income	0	0	0
58	Sundry Income	0	2	(2)
0	Subsidies & Grants	0	0	0
404	Targeted Rates	409	415	(6)
<b>2,771</b>	<b>Total Revenue</b>	<b>2,940</b>	<b>3,014</b>	<b>(74)</b>
<b>6</b>	<b>Net Cost (Surplus) of Operations</b>	<b>(15)</b>	<b>(6)</b>	<b>9</b>
<b>NON OPERATIONAL</b>				
<b>EXPENDITURE</b>				
6	Transfer from (surplus)/deficit	(15)	(6)	9
0	Capex *	0	0	0
6	Loan Repayments	6	6	(0)
0	Payments to Reserves	10	0	(10)
0	less Depreciation not Funded	0	0	0
<b>12</b>	<b>Total Funding Requirement</b>	<b>1</b>	<b>0</b>	<b>(1)</b>
<b>FUNDED BY</b>				
0	Depreciation Reserve	0	0	0
0	Development Contribution Reserve	0	0	0
0	Loans Raised	0	0	0
11	Operational Reserve	0	0	0
0	Sale of Assets	0	0	0
<b>11</b>	<b>Total Funding Applied</b>	<b>0</b>	<b>0</b>	<b>0</b>

# GOVERNANCE

## WHAT WE DO AND WHY WE DO IT

Governance of the Council is a key activity, supporting and guiding everything else that the Council does. The elected members of the Council provide direction to the Council, ensuring that it is able to offer value for money and prudent management contributing to community outcomes. The elected members are the community's representatives, making decisions on behalf of and in the interests of the community. The Council is required by the Local Government Act 2002 to be open, transparent and democratically accountable. This means the Council must conduct its business in public in a way that is easily understood and contributed to by the community.

The incoming Council that was elected in October 2010 has introduced a new governance structure which sees most of the Council's business addressed at committee level. There are two new committees, the Monitoring and Policy Committee and the Projects and Services Committee. All Councillors are members of both committees. The Council believes that this enables its business to be conducted in public in a way that is easily understood and contributed to by the community.

## WHICH COMMUNITY OUTCOMES DOES THIS CONTRIBUTE TO



STRONG,  
TRANSPARENT AND  
OPEN LEADERSHIP

## WHAT WE ARE GOING TO DO

**Community Board Discretionary Funds:** Each Community Board of the District has a discretionary fund (ranging from \$5,000-\$50,000) available for community groups and projects that benefit their ward. The Community Boards include: Rangitaiki (formerly Edgecumbe/ Tarawera), Murupara, Ohope Beach, Taneatua, and Whakatane.

## WHAT WILL THIS ACTIVITY COST

	Annual Plan 2011/12 \$000
Expenditure	1,953
Revenue	1,953
<b>Net Cost (Surplus) of Operations</b>	<b>0</b>
Capital Expenditure	0

## WHAT ARE THE KEY DIFFERENCES FROM THE LTCCP

- No key differences.

## WHAT ARE OUR PERFORMANCE TARGETS FOR THE YEAR

### The Council makes decisions in an open and transparent manner.

- » All meetings are publicly notified and agendas of the Council, its committees and community boards are available.
- » Satisfaction with the opportunities Council provides for community involvement in decision making scores 58.5 or higher (Needs significant improvement) in Council's Perception Survey.

### Elections and representation reviews are conducted in accordance with the Local Electoral Act 2001 and participation is encouraged.

- » Any by-elections conducted in accordance with Local Electoral Act.

### Māori have the capacity and the opportunity to contribute to Council decision making.

- » Eight or more Iwi Liaison Committee meetings held during the year.
- » Māori satisfaction with the opportunities Council provides for community involvement in decision making scores 58.4 or higher (Needs significant improvement) in Council's Perception Survey.

## COMMUNITY SUPPORT

### WHAT WE DO AND WHY WE DO IT

The Council provides community support by providing funding for community projects; recognising voluntary organisations' contributions to the community; supporting and encouraging interaction and exchange with other cultures and recognising elderly people's contribution to the District. This activity is a key part of the Council's work to support the social and cultural well being of the citizens of this District. It also includes civic ceremonies such as ANZAC Day.

### WHICH COMMUNITY OUTCOMES DOES THIS CONTRIBUTE TO



STRONG,  
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### WHAT WE ARE GOING TO DO

**Community Grants:** The Council will provide \$200,000 (including \$70,000 from the Harbour Fund) in the way of grants to community groups and voluntary organisations to acknowledge and better enable them to contribute to the wellbeing of the Whakatane District. Applications for Community Grants are called for in July of each year.

### Iwi Liaison Committee Discretionary Fund:

This discretionary fund of \$10,000 provides financial assistance to support, promote, encourage, and celebrate Māori culture and language in the Whakatane District. Applications are accepted throughout the year subject to funding availability.

### WHAT WILL THIS ACTIVITY COST

	Annual Plan 2011/12 \$000
Expenditure	198
Revenue	204
<b>Net Cost (Surplus) of Operations</b>	<b>(6)</b>
Capital Expenditure	0

### WHAT ARE THE KEY DIFFERENCES FROM THE LTCCP

- No key differences.

## WHAT ARE OUR PERFORMANCE TARGETS FOR THE YEAR

**Community groups, voluntary organisations and landowners are supported in contributing to the social, environmental, cultural and economic wellbeing of the Whakatane District.**

- » \$305,000 of community funding distributed in accordance with Council policy (note: this amount is sourced from general rates, harbour fund, and external agencies and distributed as a function of the Community Support activity). This includes the following funds:
  - » Community Boards discretionary funds.
  - » Iwi Liaison Committee discretionary fund.
  - » Annual Grants.
  - » Multiple Year Funds.
  - » Lease Subsidies.

## STRATEGY AND POLICY

### WHAT WE DO AND WHY WE DO IT

This activity delivers quality strategy and policy advice for elected members and staff to enable effective decision making and long-term planning. The Council makes decisions and sets direction to promote the social, cultural, environmental and economic wellbeing of the District's communities, and contribute to the good governance of these communities. Making good decisions and effectively setting direction requires a framework to provide long-term stability and consistency of approach. This activity also includes developing and consulting on planning and accountability mechanisms as required under the Local Government Act 2002, such as the Long Term Plan and the Annual Plan.

### WHICH COMMUNITY OUTCOMES DOES THIS CONTRIBUTE TO



STRONG,  
TRANSPARENT AND  
OPEN LEADERSHIP

### WHAT WE ARE GOING TO DO

**Corporate Planning:** The Council is required to produce a Long Term Plan (LTP) every three years and an Annual Plan in each intervening year. During 2011/12 we will produce an LTP covering the 2012-22 financial years. The LTP project is a key project for the Council in 2011/12 year and involves work across the Council. The programme of work to develop the LTP includes projects such as a review of funding and financial policies, Asset Management Plans, a level of service review and development of a financial strategy (further information is included under Key Issues.)

**Policy development:** During 2011/12 the Council will continue its programme of developing new policies and reviewing existing policies. However, the budget in this area has been reduced to offset the increased requirements of developing the LTP 2012-22.

### WHAT WILL THIS ACTIVITY COST

	Annual Plan 2011/12 \$000
Expenditure	856
Revenue	856
<b>Net Cost (Surplus) of Operations</b>	<b>0</b>
Capital Expenditure	0

### WHAT ARE THE KEY DIFFERENCES FROM THE LTCCP

- The community outcomes reporting project has been cancelled as a result of the Local Government Act 2002 Amendment Act 2010, which removed the requirements to undertake this work.
- Additional provision has been made for a Māori Policy Analyst which reflects the decisions made under Community Development in the LTCCP. The costs associated with this will be shared with the Resource Management - Policy activity.
- Some costs for this activity have been moved from other activities since the original budget was set in the LTCCP. This includes costs from Communications, Finance and Māori Policy Analyst projects.
- The review of the Alcohol Policy has been deferred because of the alcohol reviews at Central Government level. This will now progress under the Community Development activity following the enactment of the Alcohol Reform Bill.

## WHAT ARE OUR PERFORMANCE TARGETS FOR THE YEAR

**The Council will develop and maintain strategies, policies and plans that support sustainable development and the needs of the community.**

- » Perception that the Council makes good long term decisions scores 47.4 or higher (Needs significant improvement) in Council's Perception Survey.
- » Council's Policy framework drafted and review schedule completed. A third of policies reviewed as per schedule.