

# Council Briefing *Hui Whakamōhio*

Wednesday, 16 April 2025 Wenerei, 16 Paengawhāwhā 2025



**Chief Executive: Steven Perdia | Publication Date: 11 April 2025** 



Recording the Briefing - Ka hopuhia te hui

#### Recording the Briefing - Ka hopuhia te hui

#### **PLEASE NOTE**

The **public section** of this briefing will be recorded.

All care will be taken to maintain your privacy however, as a visitor in the public gallery, your presence may be recorded. By remaining in the public gallery, it is understood your consent is given if your image is inadvertently recorded.

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#### A Membership - Mematanga

#### <u>A</u> <u>Membership - Mematanga</u>

Mayor Dr Victor Luca

Deputy Mayor Lesley Immink

Councillor Toni Boynton

Councillor Gavin Dennis

**Councillor Andrew Iles** 

**Councillor Wilson James** 

Councillor Julie Jukes

Councillor Tu O'Brien

Councillor John Pullar

Councillor Ngapera Rangiaho

Councillor Nándor Tánczos

#### B Briefing Purpose - Te Take o te hui

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Councillors have many complex issues about which to make decisions and rely on the advice they receive from the administration. Complex issues often require more extensive advice processes which culminate in the council report. Briefings are a key feature to help prepare Councillors with the appropriate background and knowledge for robust decision making during future meetings. They are sessions during which Councillors are provided with detailed oral and written material, and which provide Councillors with the opportunity to discuss the issues between themselves and with senior council staff.

Briefings are scheduled monthly; however due to the nature of Council business, additional Briefings may be held.

Briefings cannot be used to make final decisions, as final decisions and resolutions cannot lawfully be made outside the context of a properly constituted meeting.

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#### 1 Karakia

#### <u>1</u> <u>Karakia</u>

#### <u>2</u> <u>Briefing Notices - Ngā Pānui o te hui</u>

#### 1. Recording

Welcome to members of the public who have joined us today.

Council Briefings are recorded. Public gallery attendees' presence implies your consent to being broadcast.

Recordings are available upon request.

#### 2. Health and Safety

In case of an emergency, please follow the building wardens or make your way to the nearest exit.

The meeting point is located at Peace Park on Boon Street.

Bathroom facilities are located opposite the Chambers Foyer entrance

#### <u>3</u> Apologies - Te hunga kāore i tae

No apologies had been received at the time of compiling the Agenda.

Acknowledgements:

#### 4 Presentations - Whakaaturanga

#### <u>4</u> <u>Presentations - Whakaaturanga</u>

#### 4.1 Local Elections 2025

Emlyn Hatch, Chirese Viljoen and Dale Ofsoske will speak to the attached report.

4.1 Local Elections 2025(Cont.)



WHAKATĀNE DISTRICT COUNCIL



## 2025 TRIENNIAL ELECTION

BRIEFING 16 April 2025

Dale Ofsoske, Electoral Officer



#### 4.1 Local Elections 2025(Cont.)



WHAKATĀNE DISTRICT COUNCIL



#### **COVERING**

- ➤ Background
- > Timetable
- > Electoral principles
- ➤ Māori Ward Poll
- ➤ Legislation changes
- > Order of candidate names
- ➤ Chief executive's role
- > Elected member protocols
- > Candidate reminders



#### 4.1 Local Elections 2025(Cont.)



WHAKATĀNE DISTRICT COUNCIL



#### **BACKGROUND**

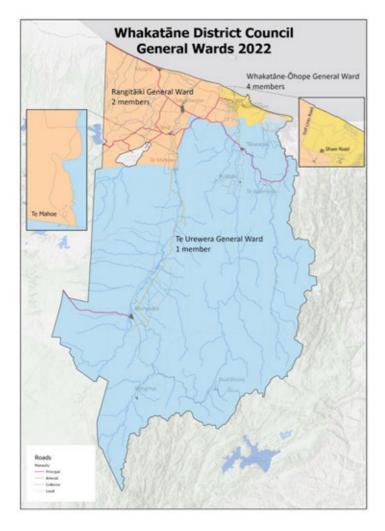
- > Triennial election to occur Saturday 11 October 2025
- > Elections for:
  - ➤ Mayor
  - ≥ 10 councillors
  - Rangitāiki General Ward (2)
  - Whakatāne-Ōhope General Ward (4)
  - Te Urewera General Ward (1)
  - Rangitāiki Māori Ward (1)
  - Kāpū-te-rangi Māori Ward (1)
  - Toi ki Uta Māori Ward (1)
- ➤ Māori Ward Poll
- ➤ FPP (First Past the Post) electoral system

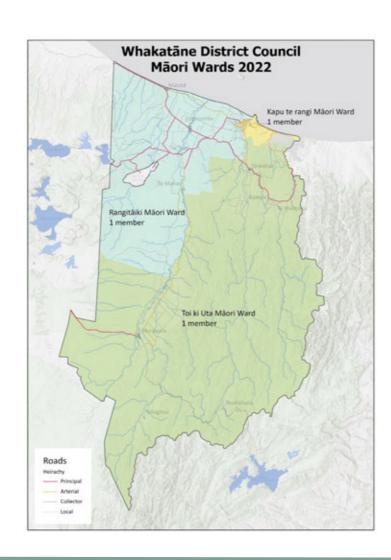
- ➤ 24 Community board members
- Rangitāiki Community Board (6)
- Whakatāne-Ōhope Community Board (6)
- Tāneatua Community Board (6)
- Murupara Community Board (6)
  - Galatea-Waiōhau subdivision (2)
  - Murupara subdivision (3)
  - Te Urewera subdivision (1)
- >Approximately 27,000 electors (+4.3% since 2022)
- ➤ Electoral officer Dale Ofsoske from Election Services
- ➤ Deputy electoral officer Chirese Viljoen from Council

#### 4.1 Local Elections 2025(Cont.)

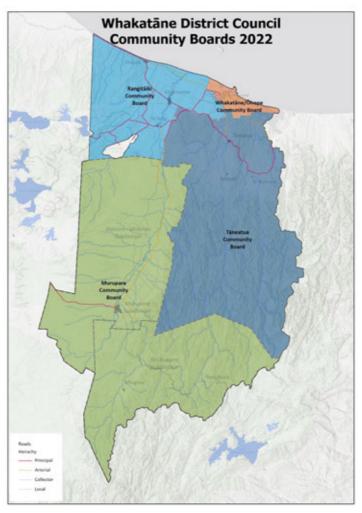


#### WHAKATĀNE DISTRICT COUNCIL









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#### 4.1 Local Elections 2025(Cont.)





#### **TIMETABLE**

- Nominations open: Friday 4 July
- ➤ Pre-election period: Friday 11 July Saturday 11 October
- ➤ Nominations close: noon Friday 1 August
- ➤ Election signs display period (8 weeks): Saturday 16 August noon Saturday 11 October
  - > removed by Tuesday 14 October
- ➤ Voting period: Tuesday 9 September noon Saturday 11 October
- > Appoint scrutineers: by noon Friday 10 October
- > Progress results: Saturday 11 October PM
- > Preliminary results: Sunday 12 October
- > Final results: by Friday 17 October
- > Members go out of office/take office: Saturday 18 October
- > Return of election donations & expenses forms: 12 December

#### 4.1 Local Elections 2025(Cont.)



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#### **ELECTORAL PRINCIPLES**

- > Representative and substantial electoral participation
- > Fair and effective representation
- > Reasonable and equal opportunity to:
  - > nominate a candidate
  - > accept a nomination
  - > cast informed vote
- > Public confidence in, and public understanding of, processes through:
  - > regular election cycle
  - > elections managed independently
  - > protection of freedom of choice and secrecy of the vote
  - > transparent electoral systems and voting methods
  - > procedures that produce certainty in outcomes
- > Local authorities and electoral officers must take into account principles in making decisions

#### 4.1 Local Elections 2025(Cont.)



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#### MĀORI WARD POLL

- ➤ Where local authority established Māori wards/constituencies
  - > since 2020
  - > without undertaking poll
  - > not dis-establish by 6 September 2024
- ➤ Must undertake poll with 2025 local elections
- ➤ Poll binding for two elections (2028, 2031)
- > Likely question:
  - > I vote to keep the Māori ward; or
  - > I vote to remove the Māori ward
- ➤ Poll must use FPP electoral system
- > Council must remain neutral on matter can only promote process
- > BOPRC not required to undertake poll on Māori constituencies (separate legislation)
- > Local Government (Electoral Legislation and Māori Wards and Māori Constituencies) Amendment Act 2024

4.1 Local Elections 2025(Cont.)

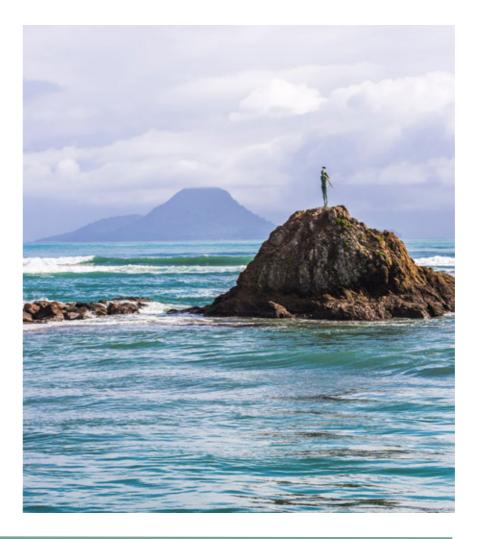


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#### **LEGISLATIVE CHANGES**

- ➤ Legislative changes 30 July 2024
  - ➤ longer voting pack delivery period (6 to 14 days)
  - ➤ longer voting period (22.5 to 32.5 days)
- ➤ Largely to reflect slow postal delivery service
- ➤ Means process starts earlier (4 July)
- ➤ Local Government (Electoral Legislation and Māori Wards and Māori Constituencies) Amendment Act 2024



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4.1 Local Elections 2025(Cont.)



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#### ORDER OF CANDIDATE NAMES

- Ability for local authorities to determine order candidate names on voting document
  - ➤ Alphabetical
  - > Pseudo-Random
  - > Random
- > Resolution to be made Thursday 8 May meeting
- > If no decision, defaults alphabetical
- ➤ Resolved random in 2022



#### 4.1 Local Elections 2025(Cont.)



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#### CHIEF EXECUTIVE'S ROLE

- > Requirement under Local Government Act for chief executive to:
  - > 'Facilitate and foster representative and substantial elector participation'
- > Achieved through effective communications/education strategy to:
  - > Increase number and diversity of candidates
  - > Increase voter participation
  - > Include information about the Council, what it does, its relevance to the community and importance of participation
- ➤ Council's candidate information booklet (key information)
- ➤ Council's communication campaign
- > Council placing more vote boxes in community (e.g. supermarkets) over voting period
- > Reinforced by electoral principle: implement representative and substantial electoral participation

#### 4.1 Local Elections 2025(Cont.)



WHAKATĀNE DISTRICT COUNCIL



#### **ELECTED MEMBER PROTOCOLS**

- > Pre-election period = 3 months before election day (11 July to 11 October)
- > Certain protocols need observing, as elected members wearing two hats:
  - > continue to govern and make decisions as elected members
  - > as candidates campaigning for re-election
- > Elected members to clearly differentiate between Council business and campaigning
- > Council should not make any significant decisions in pre-election period
- > Business as usual must continue

4.1 Local Elections 2025(Cont.)



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#### **ELECTED MEMBER PROTOCOLS**

- Council resources and technology provided to elected members
  - > must only be used for Council purposes
  - > must **not** be used for campaign purposes
  - > examples include Council's mobile phones, computers, logo, website, Facebook page, communications, emails, premises, vehicles, copiers, use of support staff
- ➤ Council must not promote, or be seen to promote, prospects of any candidate, including current members in pre-election period
- ➤ Refer LGNZ/Taituara Good Practice Guidance (reviewed by OAG and DIA)



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#### 4.1 Local Elections 2025(Cont.)



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#### **CANDIDATE REMINDERS**

- > Specific Council-owned sites for election hoardings
  - > available 8-weeks before election day
    - > from Saturday 16 August to noon, Saturday 11 October
    - > must be removed 3-days after election day (Tuesday 14 October)
- > All advertising material to be authorized (by candidate or agent)
  - > must show contact details (physical address now not required)
- > Limit to campaign expenditure (based on population of area)
  - > e.g. mayoral election if pop 40,000-59,999 = \$30,000
  - ➤ limit includes GST
  - > expenditure to include both before and during applicable 3-month period
  - > keep all receipts (produce if required)

4.1 Local Elections 2025(Cont.)



WHAKATĀNE DISTRICT COUNCIL



## 2025 TRIENNIAL ELECTION

BRIEFING 16 April 2025

Dale Ofsoske, Electoral Officer



#### <u>4.2</u> Whakatane Local Growth Strategy

David Bewley, Leny Woolsey, Nicholas Woodley, Bryan Patchett & Ben Petch will speak to the attached report.

# Our Places

Eastern
Bay of Plenty
spatial plan

Council Briefing, 16 April 2025

# Moving from a regional to local growth focus.

David Bewley, Leny Woolsey, Nicholas Woodley, Bryan Patchett, Ben Petch

# We are concluding the Spatial Plan and moving to a Local Growth Focus



Regional

Growth scenario (settlement pattern)

Key moves & priorities

Regional project governance (PGG)

Local

Unlocking specific locations & opportunities

Making it happen & shaping implementation decisions

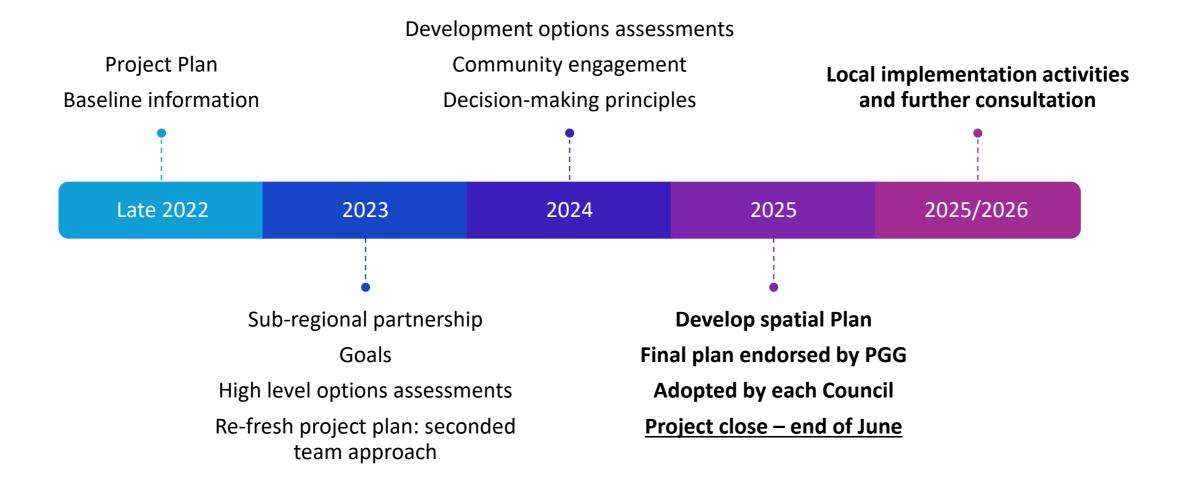
WDC project governance

## **Purpose of Today**

- 1. To consider key elements of the Spatial Plan:
  - Receive feedback on the new scenario, key moves & implementation priorities,
  - Enable Councils to influence these before the Project Governance Group (PGG) endorses them for adoption by Councils,
  - Minimise need for changes after the PGG has endorsed them.
- 2. To outline the purpose, approach and timeline for completing the Local Growth Strategy and engagement.



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# 1. The Spatial Plan

## RMA Reform: by 2027 a Planning Act, Natural Environment Act

- Details in development.
- Existing spatial plans will have weight in the process.
- One plan per region a shared spatial plan chapter, a regionled natural environment chapter, then a plan chapter per district.
- Spatial planning expected to enable housing and business development in places where constraints can be avoided or appropriately managed, support early protection of infrastructure corridors and strategic sites.

4.2 Whakatane Local Growth Strategy(Cont.)



# **Draft New Scenario**

Following engagement, a new scenario was developed to show where growth should be placed and list the main infrastructure pre-requisites.



## **Process to develop the new Scenario**

# Possible future Scenarios

- 1 Resilient Greenfield (preferred option).
- 2 Un-serviced residential focus.
- 3 Growth outside the sub-region.

#### **Feedback**

- Public engagement.
- Stakeholder workshops.
- Project Governance Group.

#### **New Scenario**

 Evolves Scenario 1 as a base, changed to reflect feedback.

#### **Spatial Plan**

- Incorporates new scenario.
- Explains why it's appropriate and what to do about it.

**Development Options** 

• Individual locations, assessed for performance

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# **Engagement Feedback on possible future Scenarios**

#### Scenario 1, Focus on resilient greenfield areas

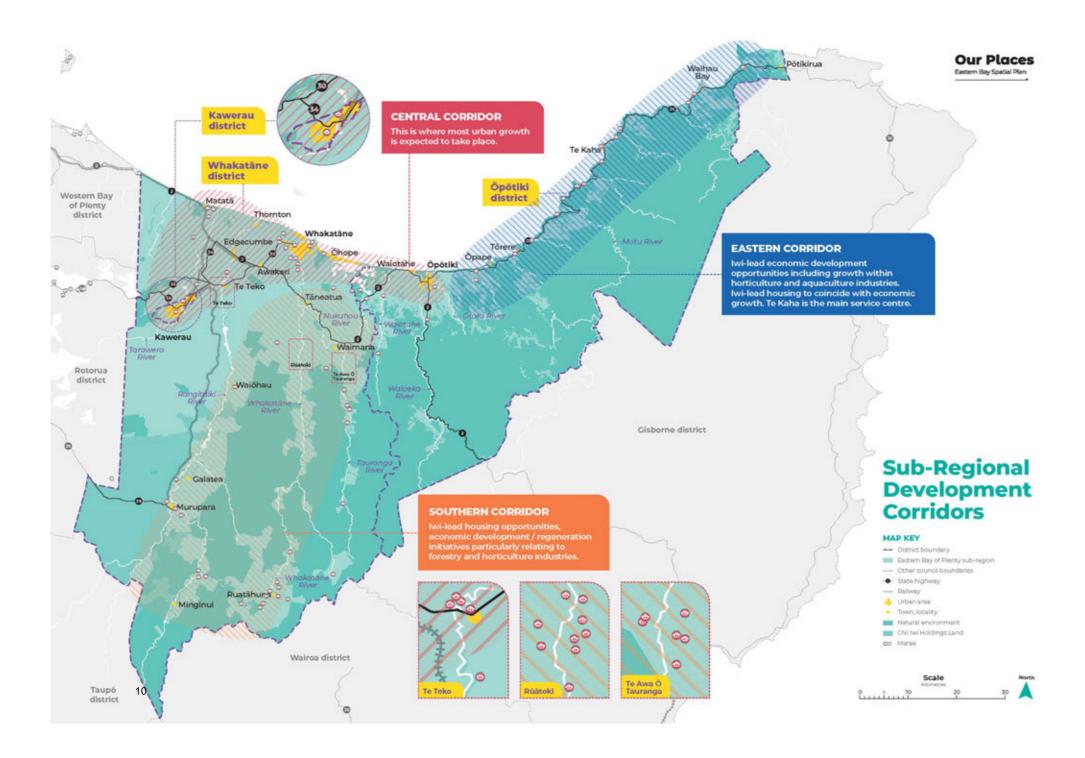
Broadest support due to emphasis on structured growth and infrastructure improvements. Concerns were raised about the degree of change considered in Matatā.

#### Scenario 2, which was promoting un-serviced rural residential development

Mixed reactions, with concerns over inadequate infrastructure but desire for more rural lifestyle housing options being enabled.

#### Scenario 3, which suggested growth outside the sub-region

Not favourably received because it would not lead to more local housing options. Some limited support because it would not change the character of existing communities.



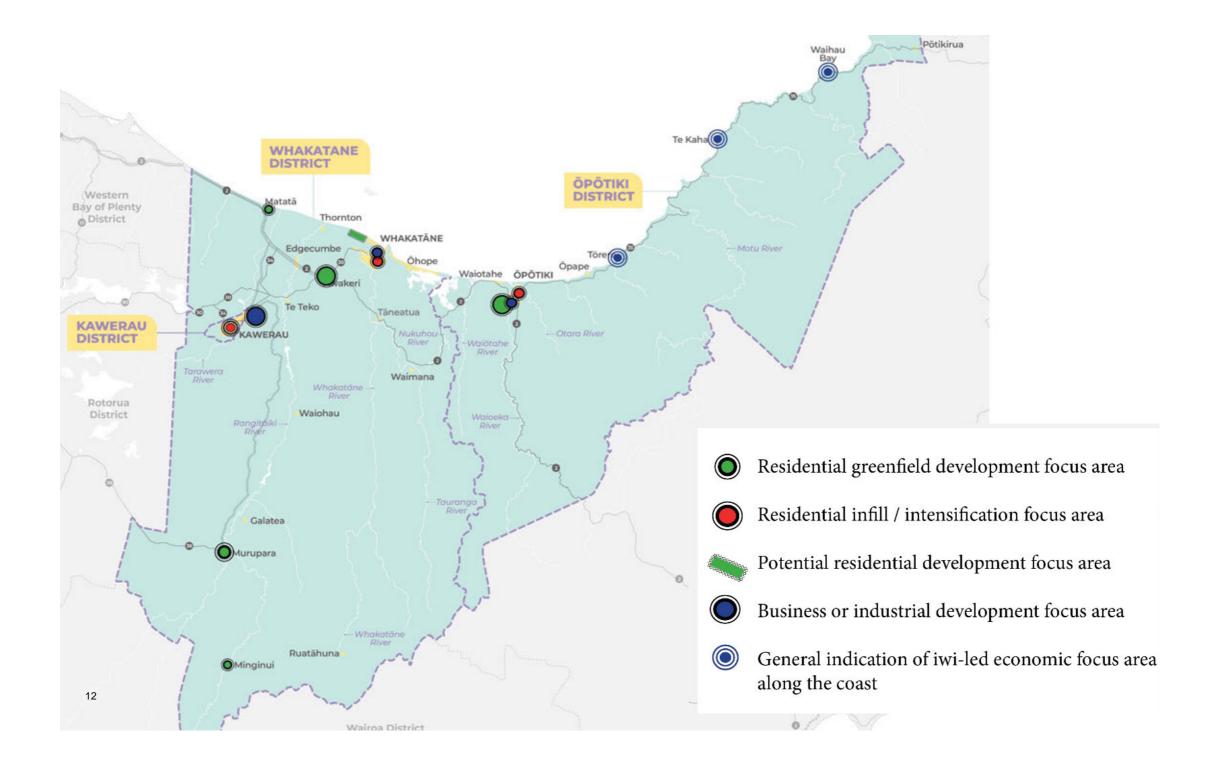
# The new Scenario informs the Spatial Plan

**Central corridor** greenfield development areas: Awakeri, Matatā, Whenua West of Coastlands, Hukutaia.

Coastal Eastern and Rural Southern Corridors show prominent aspirations of Iwi led housing and economic initiatives.

**Infill and intensification** have a limited role in the townships, due to constraints of natural hazards, market feasibility.

**Natural hazards** mean some locations are not suitable or need additional assessment before they could be considered development.



# What's Happening Next

Some early implementation projects are continuations or changes to existing planned projects:

- Whakatāne District Local growth strategy, upcoming District Plan review,
- Ōpōtiki District Hukutaia development area, natural hazard risk assessment for the township,
- Kawerau District District Plan review, progressing Stoneham Park development.

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Wednesday, 16 April 2025

4.2 Whakatane Local Growth Strategy(Cont.)



# **Draft Key Moves**

Long term strategic focus areas with related implementation priorities to deliver the goals.



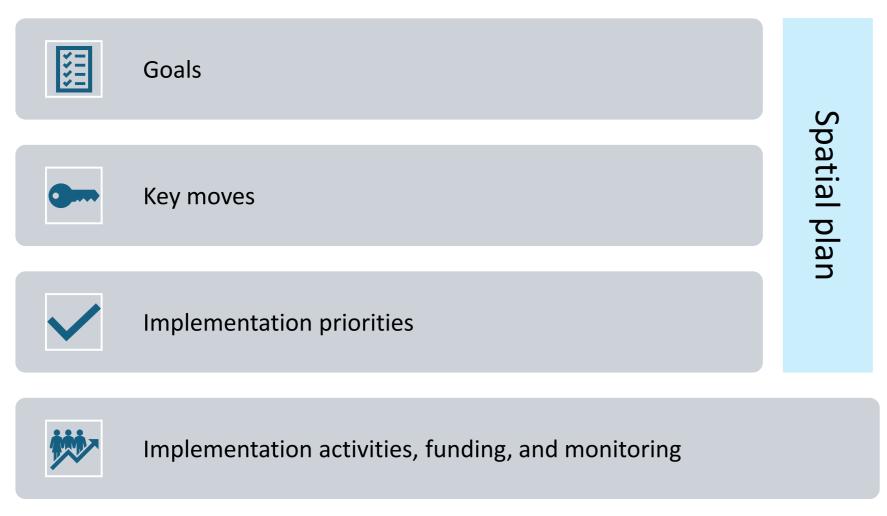
## **Key Moves and Implementation Priorities**

- Prepared based on engagement feedback, decision-making principles, and goals.
- Intended to identify the process or outcomes that need to happen to implement the plan.
- Enough detail to guide other implementation processes.
- To avoid overlap with local planning activities underway now the spatial plan will not provide a list of specific projects.

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Wednesday, 16 April 2025

4.2 Whakatane Local Growth Strategy(Cont.)

# **How it Fits Together**



WHAKATĀNE DISTRICT COUNCIL
Wednesday, 16 April 2025

#### 4.2 Whakatane Local Growth Strategy(Cont.)

#### Goals

Whai hauora me te whakarauora

Healthy and healing

Ngā ohaoha toitū, kanorau hoki, e tuku ana i ngā mahi me ngā kaupapa mō te iwi whānui

Sustainable, diversified economy providing jobs and purpose for our people

Ngā tāngata, ngā hapori me ngā tauwāhi e hono ana, e tōnui ana, e manawaroa ana hei whakaata i te hītori me ngā tūmanako o tātou katoa

Connected, thriving, resilient people, communities & places that reflect our history and aspirations

#### **Key moves**

- 1. Collaboratively shape the future of the Eastern Bay.
- 2. Strong and effective Iwi and Hapū partnerships.
- 3. Build climate resilient communities for future generations.
- 4. A prosperous, high productivity sub-region to improve wellbeing.
- 5. Housing and business land to unlock economic development.
- 6. Great places for people to live for generations.
- 7. Connect people with opportunities, and freight with markets.
- 8. Improve biodiversity and ecosystem health.
- 9. Clear and consistent sub-regional funding priorities.

# 2. A Local Growth Strategy

# We're moving to implementation, with a local growth strategy and further local engagement

### **Eastern Bay Spatial Plan**

#### Regional

Growth scenario (settlement pattern)

Key moves & priorities Regional project governance (PGG)

Address the **Why, Where, What,** When, How, with Who

Whakatāne Local Growth Strategy

- Local focus build on direction set in Spatial Plan.
- Unlock specific locations & opportunities.
- Further engage with Iwi/Hapū partners, key stakeholders & community but not repeat conversations.
- Address the Why, Where, What, When, How, with Who.
- Incorporate spatial/non-spatial elements from a range of strategies & plans.

### What is a Local Growth Strategy?

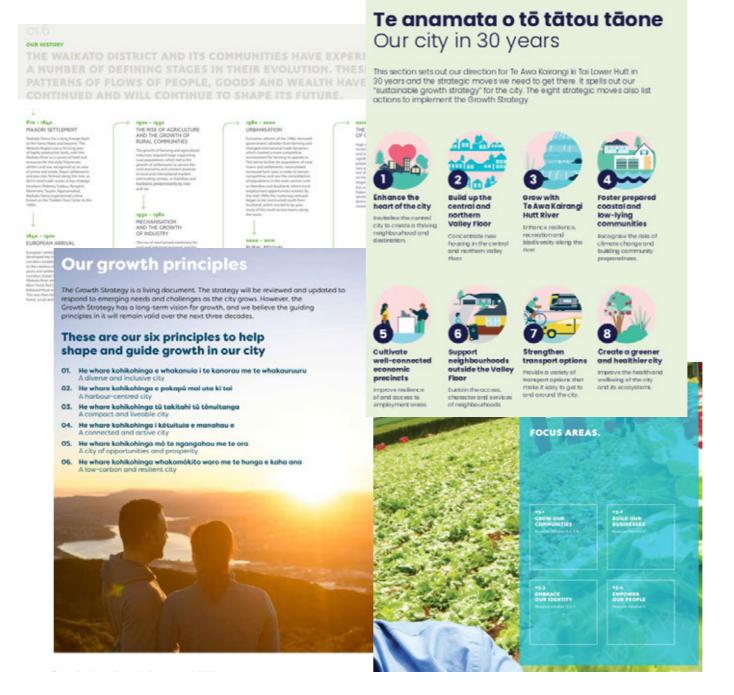
- Sets out how housing, business and employment growth, social priorities, infrastructure delivery and environmental activities can work together to achieve District's goals and address growth challenges.
- Helps council get ahead of growth and change, including RMA reforms and other policy changes (e.g. funding/financing).
- Provides more certainty and confidence to others as they make their planning and investment decisions in the District.



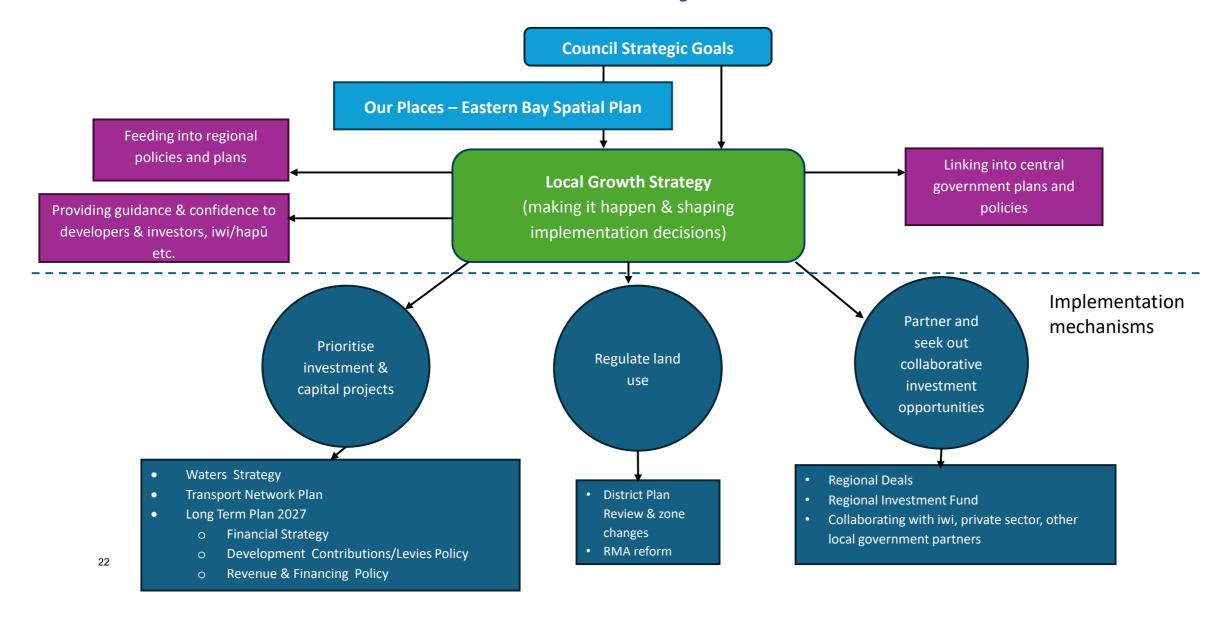
#### What's in It?

#### Succinct document that includes:

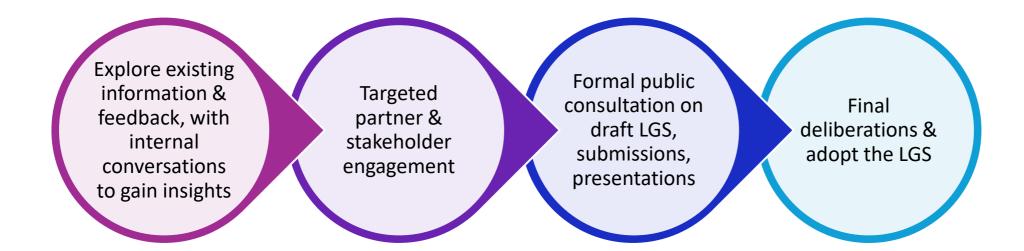
- 1. A growth story how District has grown/wants to grow (how much).
- 2. Growth challenges and opportunities what's challenging us to think differently?
- 3. Key growth locations actions/partners to unlock them.
- 4. Growth Principles and/or Strategic Moves to shape decision-making.
- 5. District's infrastructure investment story investing to support growth.
- 6. Sequenced implementation plan.



### Where does it fit with other plans and activities?



### How will we develop the Local Growth Strategy?



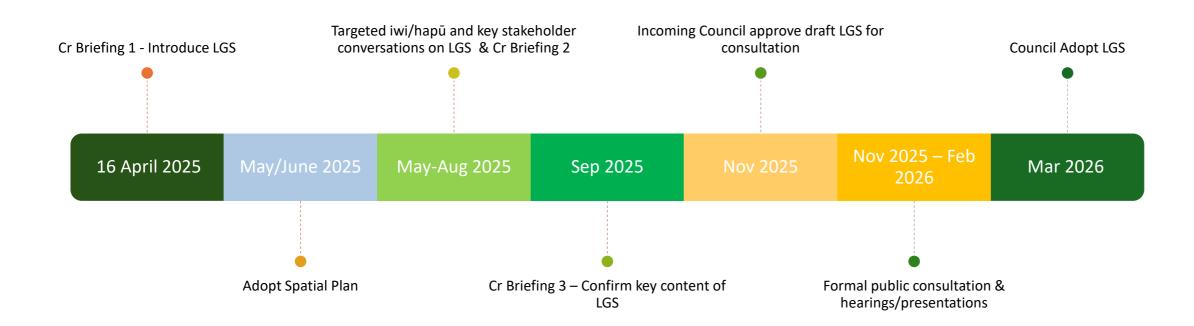
- Develop iteratively in conversations with Iwi/Hapū, key stakeholders, staff and Elected Members.
- Build on what we've heard from Spatial Plan and other recent engagements.
- Draw on technical work already undertaken for other plans and strategies.
- Reflect agreed scenario and key moves of Spatial Plan.
- Learn from other places.

### **Communications and Engagement Approach**

#### **Our Promise:**

- Build on/not repeat engagement already completed on growth and change.
- Continue to develop trust, be genuine in our engagement and recognise communication needs and styles differ.
- Take Iwi/Hapū partners, key stakeholders and communities on a journey from beginning to end, with a no surprises approach, ensuring they are aware of what we are informing them about (nonnegotiable) and what they can influence (negotiable).

## **Recap - Local Growth Strategy Timeline**



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4.2 Whakatane Local Growth Strategy(Cont.)



# Thank you

Ngā mihi nui



#### **4.3 Airport Governance Structure**

#### 4.3 Airport Governance Structure

Bevan Gray, Kristen Stasiewicz & Mark Read will speak to the attached report.



Whakatāne.govt.nz Better Together Toitū te Kotahitanga



### Agenda





Overview of Whakatāne Airport: Current state



Airport Masterplan and Upcoming Work Programme



Recent changes to Governance/Reporting



The need to review Airport governance & structure



Proposed principles & next steps



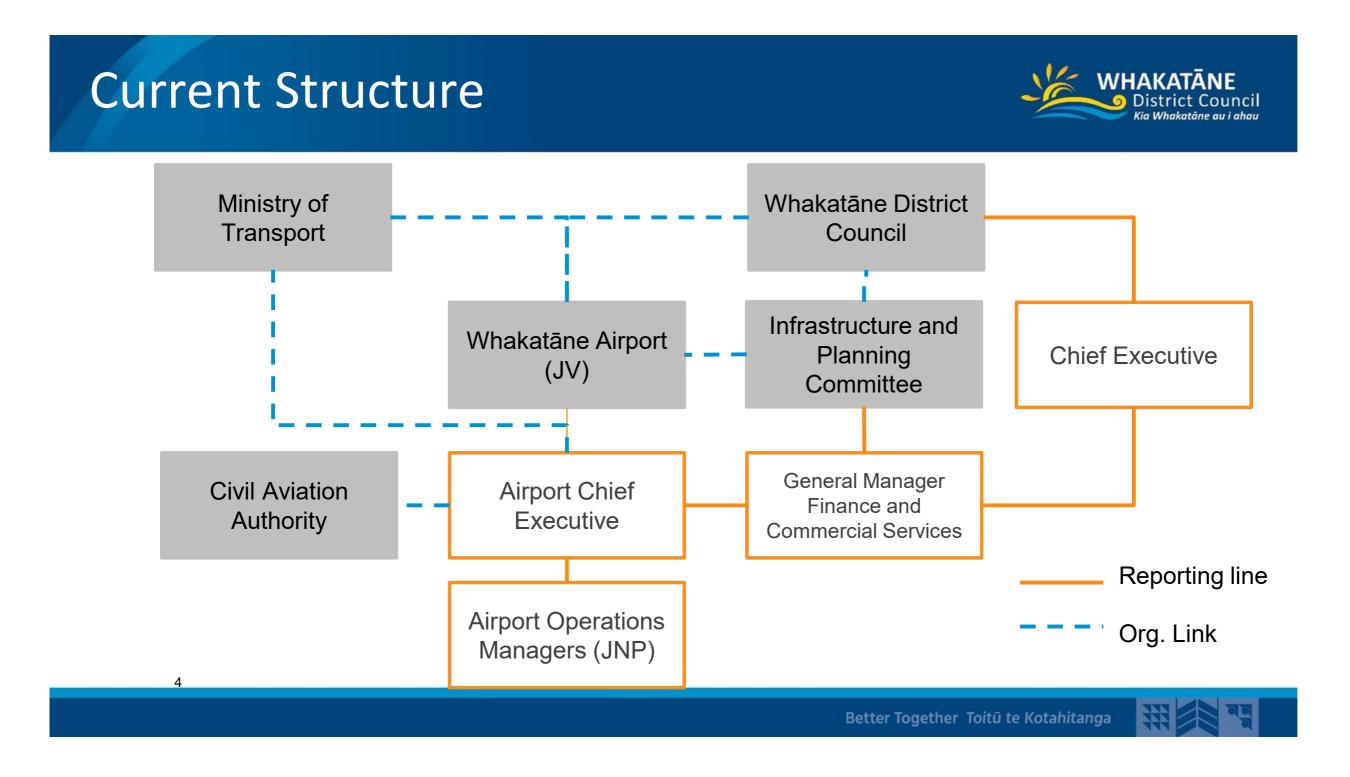


### Whakatāne Airport Overview



- One of five Joint Venture Airports under a JV agreement signed in 1961.
- Partners are Whakatāne District Council and Ministry of Transport with operating surpluses/losses and approved capital spend shared 50:50. In practice Council contributes more than 50% through additional capital and non-aeronautical revenue.
- Technically (as per Local Government Act) a CCO, but currently is governed and managed internally.
- Legislation requires the development of an Annual Statement of Intent, agreed to by Council and Ministry of Transport.





## **Operational Snapshot**



Aircraft movements	22/23	23/24
Scheduled - RPT	1,502	1,194
Non scheduled fixed wing	8,819	8,819
Non scheduled helicopter	790	773
Non scheduled gyrocopter	6	4
Total Aircraft movements	11,116	10,790

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Scheduled - RPT	1,502	1,194
Non scheduled fixed wing	8,819	8,819
Non scheduled helicopter	790	773
Non scheduled gyrocopter	6	4
Total Aircraft movements	11,116	10,790

**Passenger numbers** 22/23 23/24 Air Chathams 19,522 20,967

Airport open 365 days per year – no night curfew (manned 6am to 8pm)

**Aeronautical leases** 15

Taxi and shuttle companies 2

**Grazing leases** 9



# Financial Snapshot



	2022/23	2023/24	2024/25 (Budget)	2024/25 (YTD Actuals @ Feb)
Revenue	\$223,350	\$163,142	\$228,499	\$193,180
Expenditure	\$935,686	\$964,023	\$1,017,892	\$537,821
Surplus/(Deficit)	(\$712,336)	(\$880,881)	(\$843,393)	(\$344,641)

Revenue sources (23/24)	%
Landing fees	24.7%
Aeronautical leases	37.4%
Non aeronautical leases	37.6%
Other	0.3%



### Whakatāne Airport Masterplan





Whakatāne Airport Master Plan 2024 Mahere Ārahi o te Papa Rererangi o Whakatāne

Gateway to the Eastern Bay of Plenty



#### **Strategic Goals**

- Maintain and develop airport infrastructure to continue to improve airport safety and useability.
- Grow airport vibrancy by encouraging growth and development of new aeronautical and non-aeronautical activity.
- Using sound financial practices to improve the airport's financial performance.



# Airport Work Programme 2025/26



Workstream	Purpose	Status	Est. Completion	Comments
Airspace Review	Improve airport safety	In progress	Q3 2026	
New Hangar Development	To meet anecdotal demand	EOI in progress	2026/27	If viable commence building 2025.
Solar Farm	Revenue & energy generation, community resilience	Feasibility in progress	2027/28	If viable investigate next steps.
Terminal & surrounds Refresh	Improve aesthetics and reflect mana whenua	In progress	Q1 2026	Feedback document completed. Some works underway
Paid carpark	Revenue generation	To be started	2026	3 months to complete
Non aviation developments	Revenue generation	To be started	2026 onwards	Investigations into business parks, storage etc. Feasibility studies required



#### Governance



- Formerly reported to Commercial Advisory Board:
  - No delegations and limited influence. All requests made to IPC
  - Oversaw as opposed to governed as a Board of Directors
  - Members not included in matters outside of meetings
  - No specific aviation expertise
  - Staff led and executed strategy
  - Remit over a wide range of activities
- Commercial Advisory Board in review as at March 2025.
- Airport now reports through to Infrastructure and Planning Committee with similar limitations.

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#### The Need to Review



Current context underscores the need to determine a model that works.

**Proposal:** Identify and implement focussed strategic governance and structure for the Airport with fit-for-purpose expertise that:

- Moves the airport to financial sustainability and reduces rate payer burden,
- Facilitates successful delivery of Masterplan,
- Provides agile strategic direction that is continuous in the face of personnel and political changes,
- Has better health and safety risk oversight.

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### **Key Considerations**



Whakatāne Airport is a joint venture but is managed and governed internally by Council, with legally required touch points to Ministry of Transport.

This model has advantages and disadvantages that need to be worked through to determine the most appropriate governance and legal structure going forward.

Consideration will need to be given to a number of factors and assessed in context of the airport's current financial position, status as a joint venture with MOT, and ongoing relationship with Taiwhakaea and Ngāti Awa as mana whenua.

Note: Ongoing Audit recommendations to manage the Airport as separately as possible from a financial perspective.

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# Proposed Principles for Governance Structure WHAKATĀNE District Council



Supports achievement of airport's strategic goals	Enables efficient and effective operations
Dedicated governance oversight	Enables optimal operational flexibility
Compliance with Airport's statutory and regulatory requirements	Continuous decision making and direction
Clearly defined and allocated roles & responsibilities for the Airport's functions and activities	Clear and appropriate Health and Safety oversight and liability
Fit for purpose reporting, monitoring and oversight processes are in place with capacity for adherence	Financially sustainable model in light of current financial performance
Clear lines of accountability and focus for the airport's financial management	Tax efficient
Clear lines of accountability for the Airport's operating performance	Stakeholder relationship management
Ability to attract skills and experience appropriate for the management and governance of the airport and its operating activities	Stakeholder buy-in



## **CCO** Advice



#### Office of the Auditor General deep dive into CCOs:

- There is no "perfect model".
- The preferable form for a CCO, its directors, and its monitoring and accountability will all depend on the local authority's purpose for the CCO.
- E.g. A CCO set up to manage a community asset is likely to look different from a CCTO that manages a business.
- CCOs are most successful where the local authority seeks to influence rather than control the CCO and operate best at arm's length from the local authority.
- An analysis of the pros and cons of different models against the intended purpose, stakeholder interests, legal obligations is required.

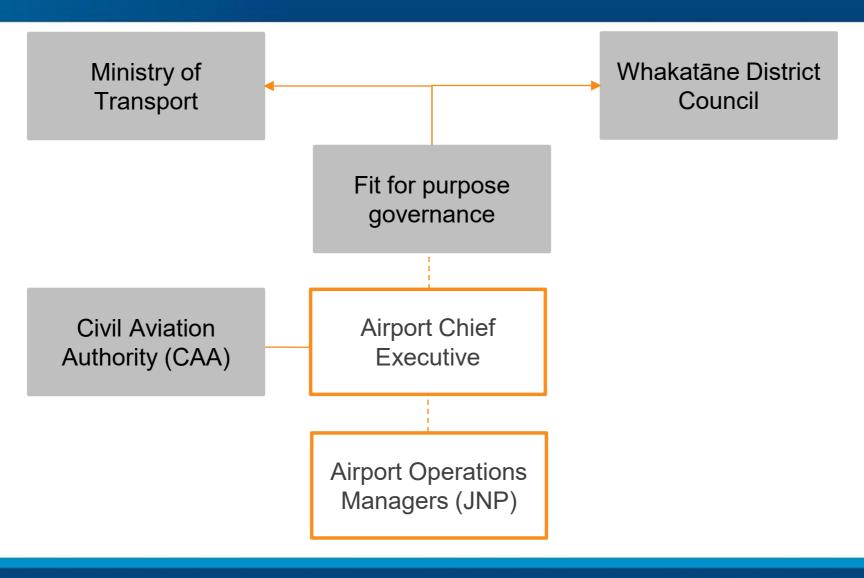
For more info: https://oag.parliament.nz/2015/cco-governance

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### Is there an Alternative Model?





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### Ministry of Transport Views



- Wants to see financial sustainability.
- Wants increased involvement in governance;
  - Approach to date has been 'hands off'.
- Appetite for divestment at a suitable time.
- No firm views on governance structure happy to review and respond to proposals.



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### **Next Steps**



#### Engage

- Partners/stakeholders
  - Ngāti Awa
  - Taiwhakaea
  - Ministry of Transport
  - Airport Operators

#### Analyse

- Interviews with other airports and CCOs
- Specialist advice and analysis

#### Recommend

- Workshop with Council to discuss options
- Council paper to agree recommended approach

July - August 2025

April – July 2025

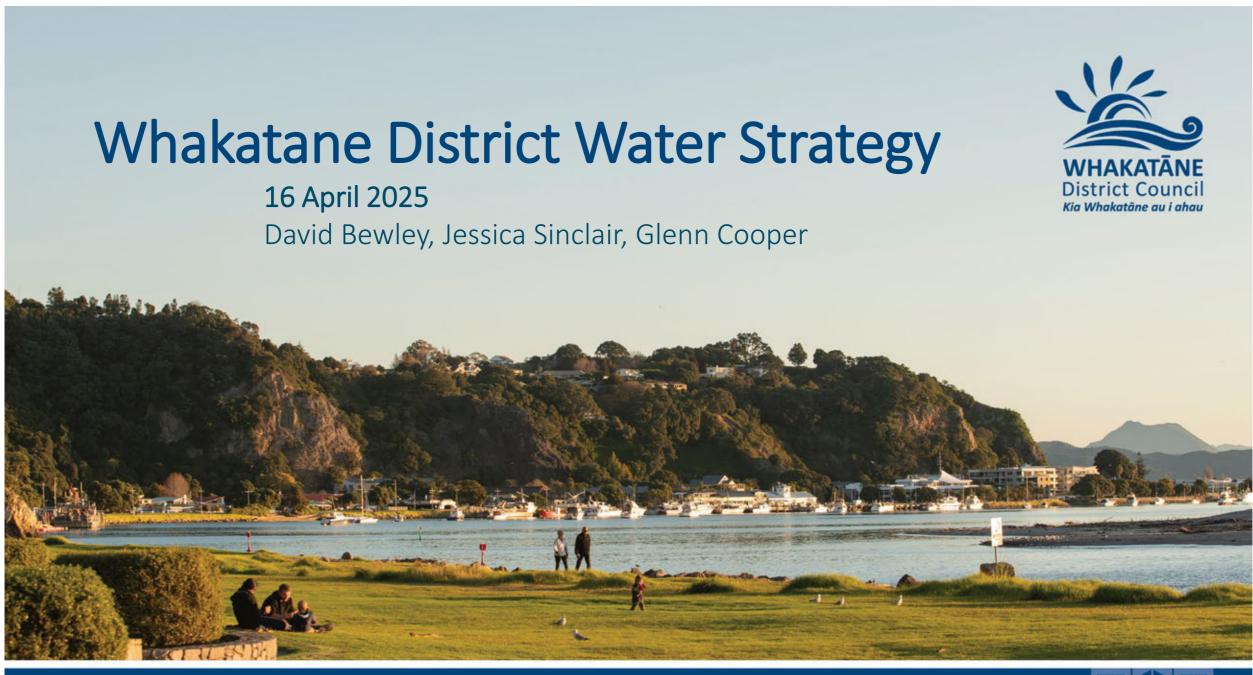
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#### <u>4.4</u> <u>Whakatane District Waters Strategy</u>

David Bewley, Jessica Sinclair & Glenn Cooper will speak to the attached report.

whakatane.govt.nz





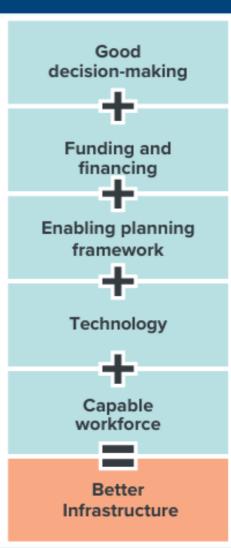
### Introduction



#### The need for a strategy....

There are many interlinked moving parts:

- o Legislative change: service delivery, environmental and economic reform
- o Impacts from actual and anticipated trends and influences on sector
- o Long-lived infrastructure requires strategic infrastructure planning



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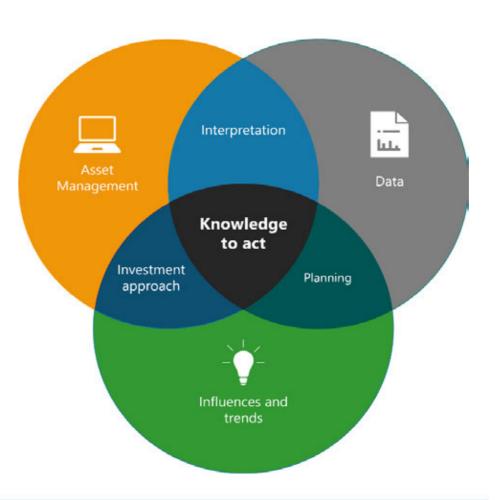
### Overview



#### Supports existing statutory documents

Long-term plan, Infrastructure strategy,
 Asset Management Plans

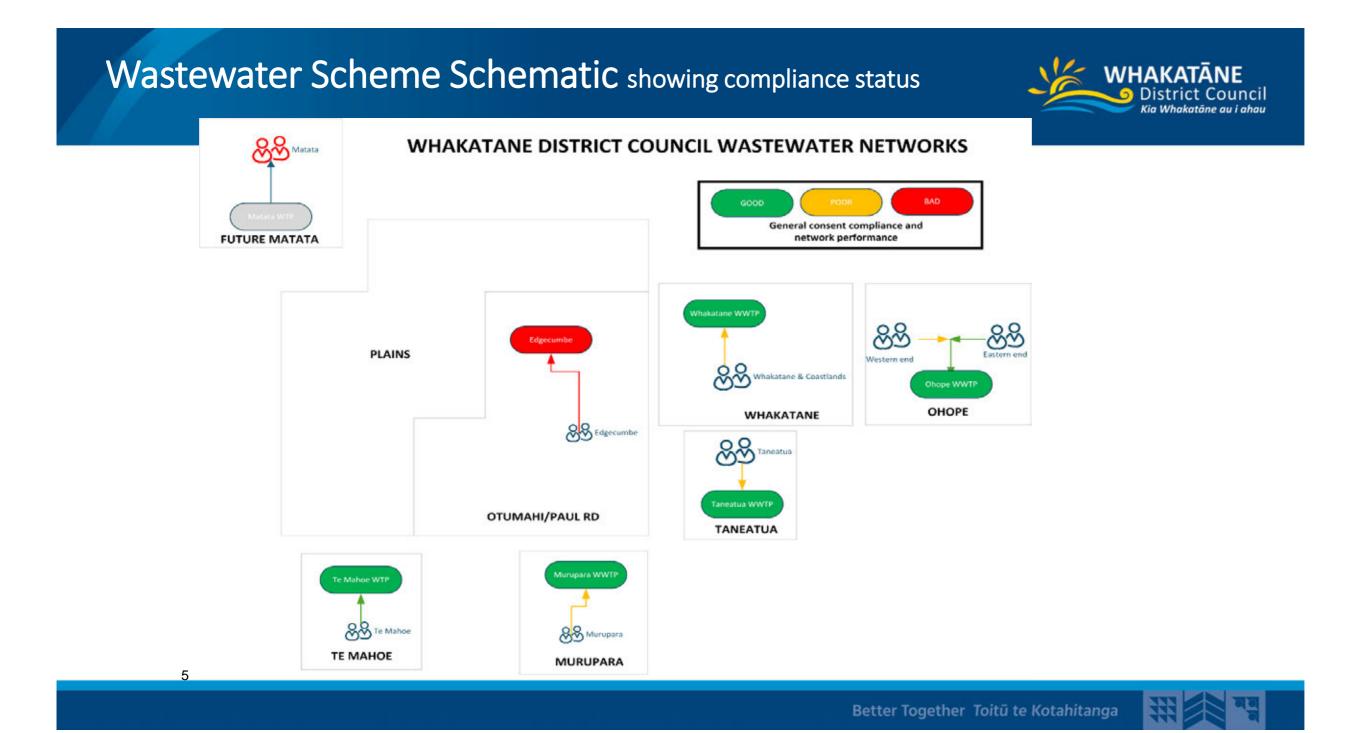
Provides a practical roadmap with potential investment pathways that is integrated and adaptable to change

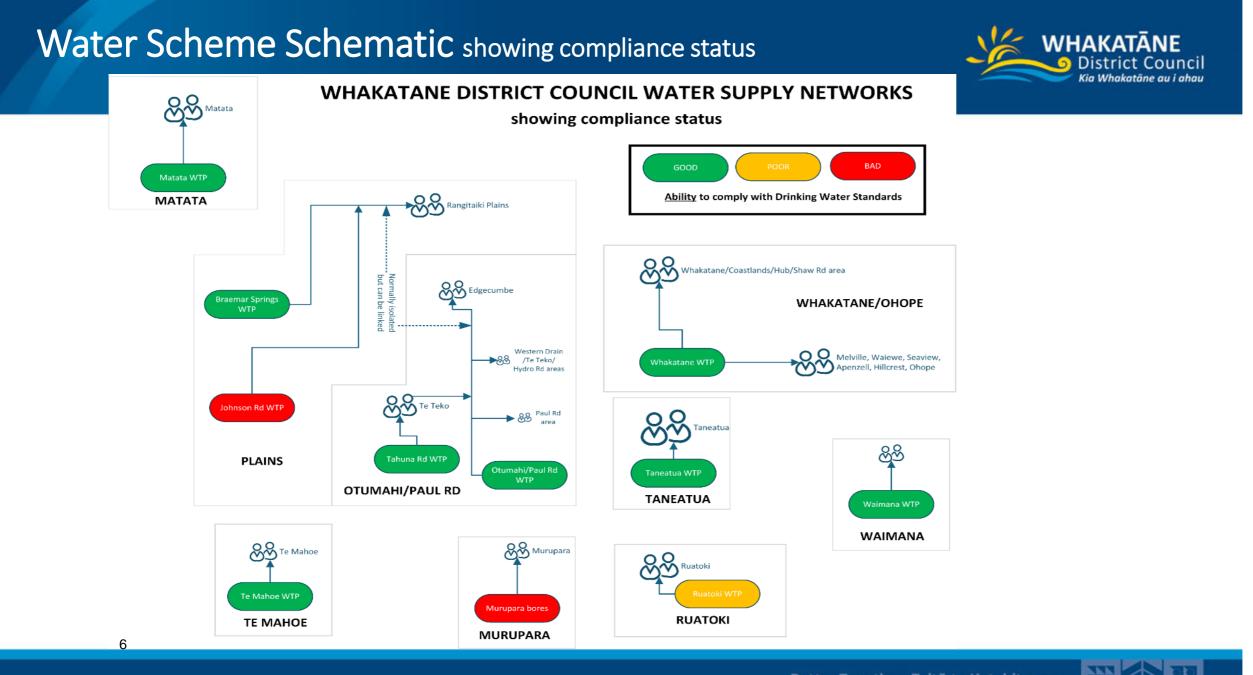


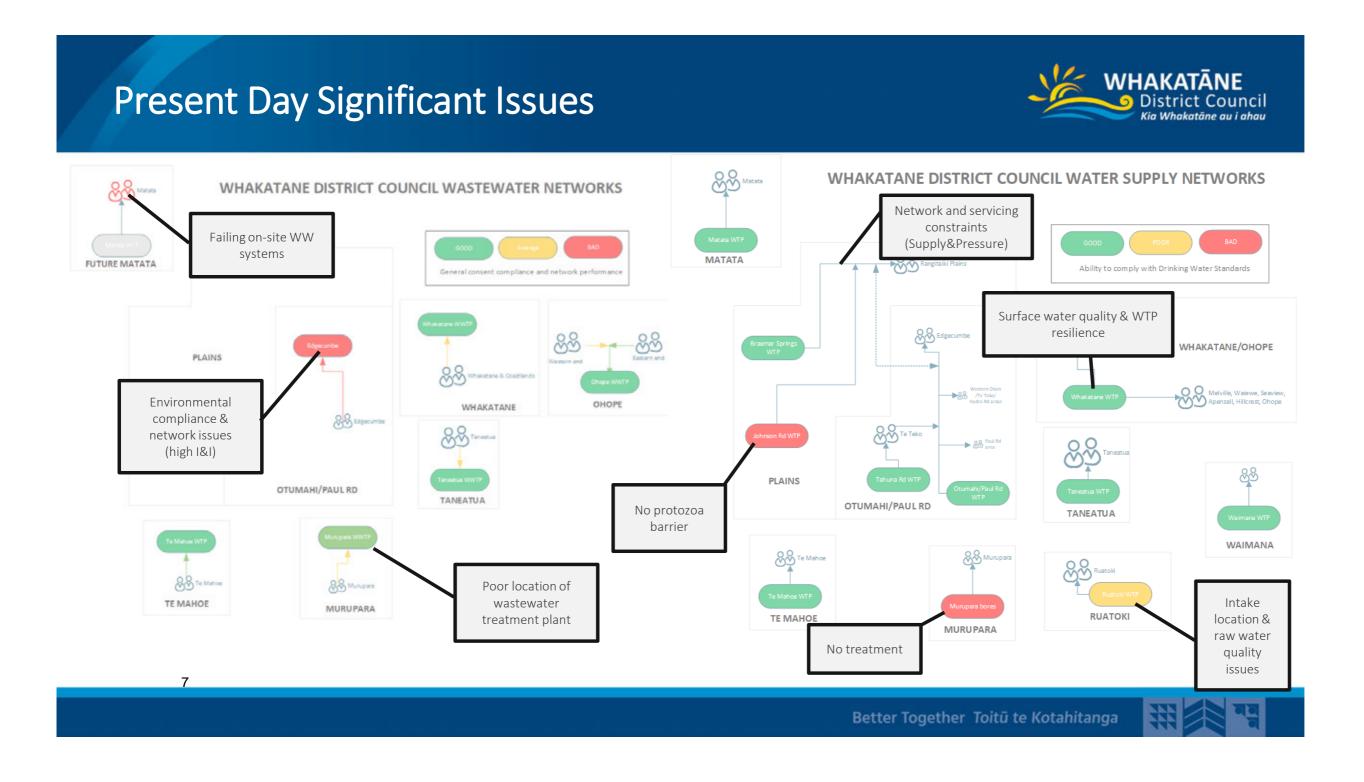
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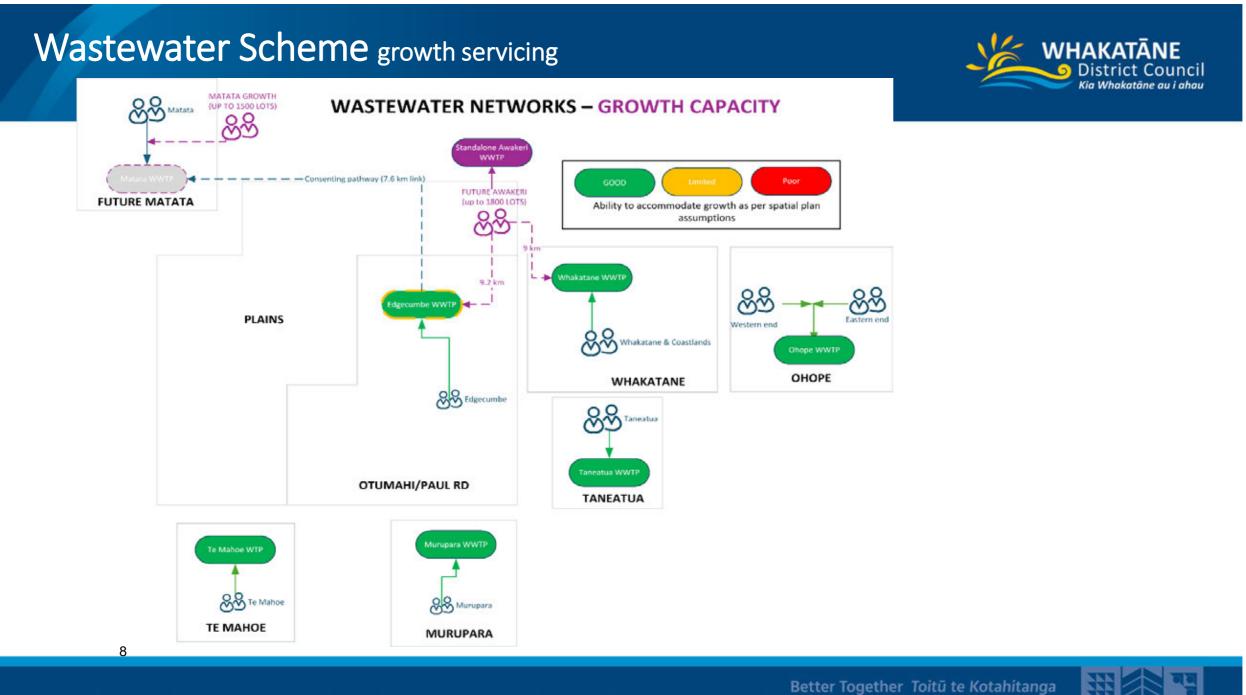


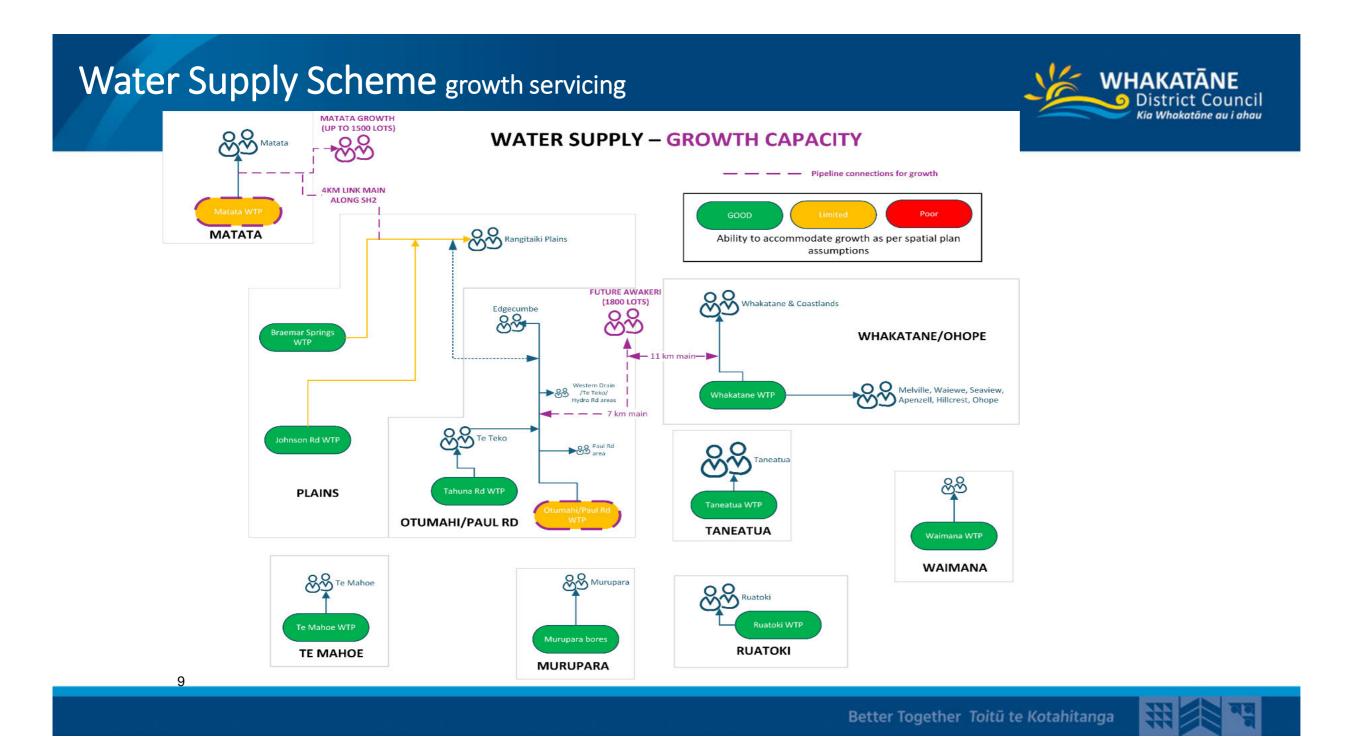
#### **Information Hierarchy** COUNCIL VISION AND COMMUNITY OUTCOMES Thriving circular economies Strong, connected, independent and diverse communities Integrating nature into decision making vely and collaboratively engaging with iwi, hapu and whana FIVE STRATEGIC PRIORITIES Wellbeing & vibrancy Iwi relationships Climate change & hazard resilience Economic regeneration Shaping a green district STATUTATORY DOCUMENTS Financial strategy Infrastructure strategy Asset Management Plans Revenue and Financing policy Development contributions policy EASTERN BAY OF PLENTY SPATIAL PLAN Due August 2025 THREE WATERS STRATEGY CLIMATE CHANGE STRATEGY AND **ACTION PLAN PUBLISHED IWI (ENVIRONMENTAL)** MANAGEMENT PLANS Ngati Awa Ngati Rangitihi Ngati Umutahi Ngati Manawa Ngati Whare Te Upokorehe Ngati Tuwharetoa ki Kawerau **OPERATION PLANS** Water safety plans Response plans (interruptions and event escalation) OPERATIONAL-

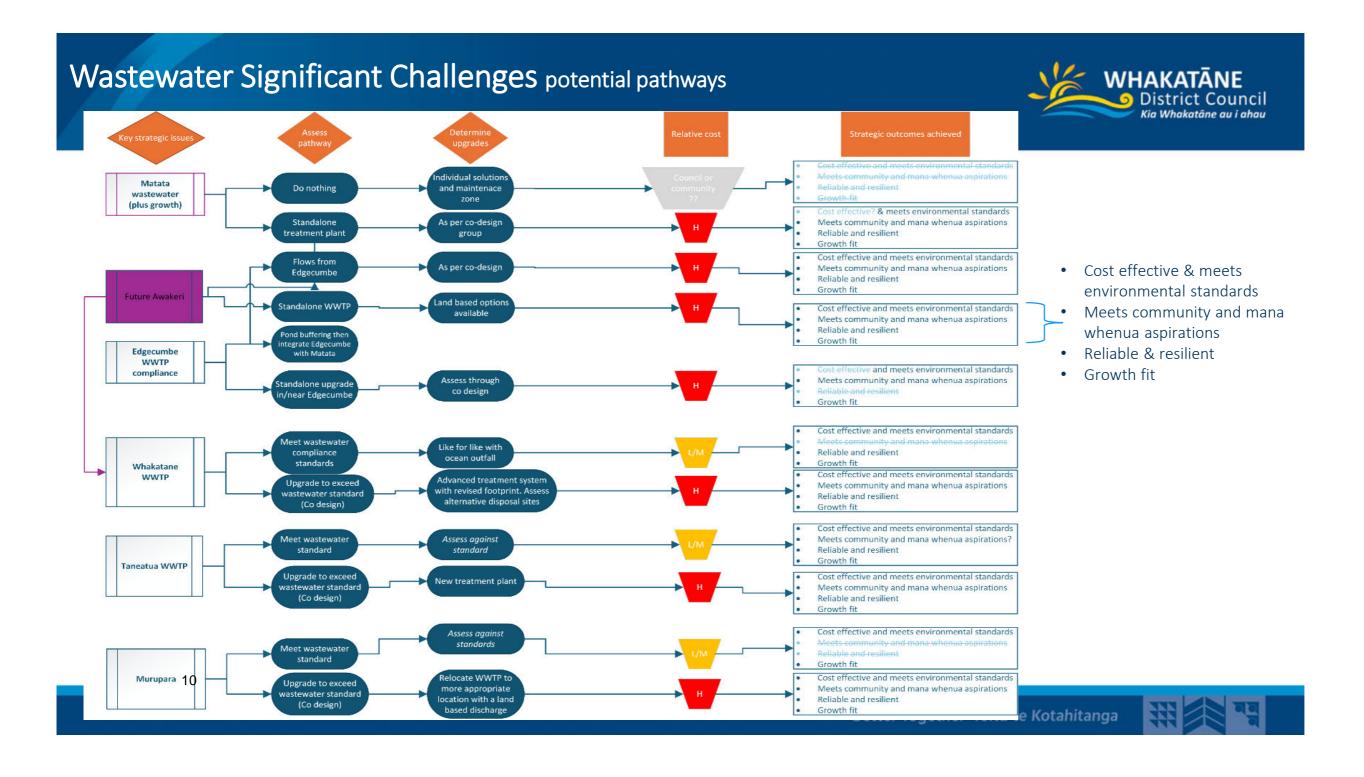


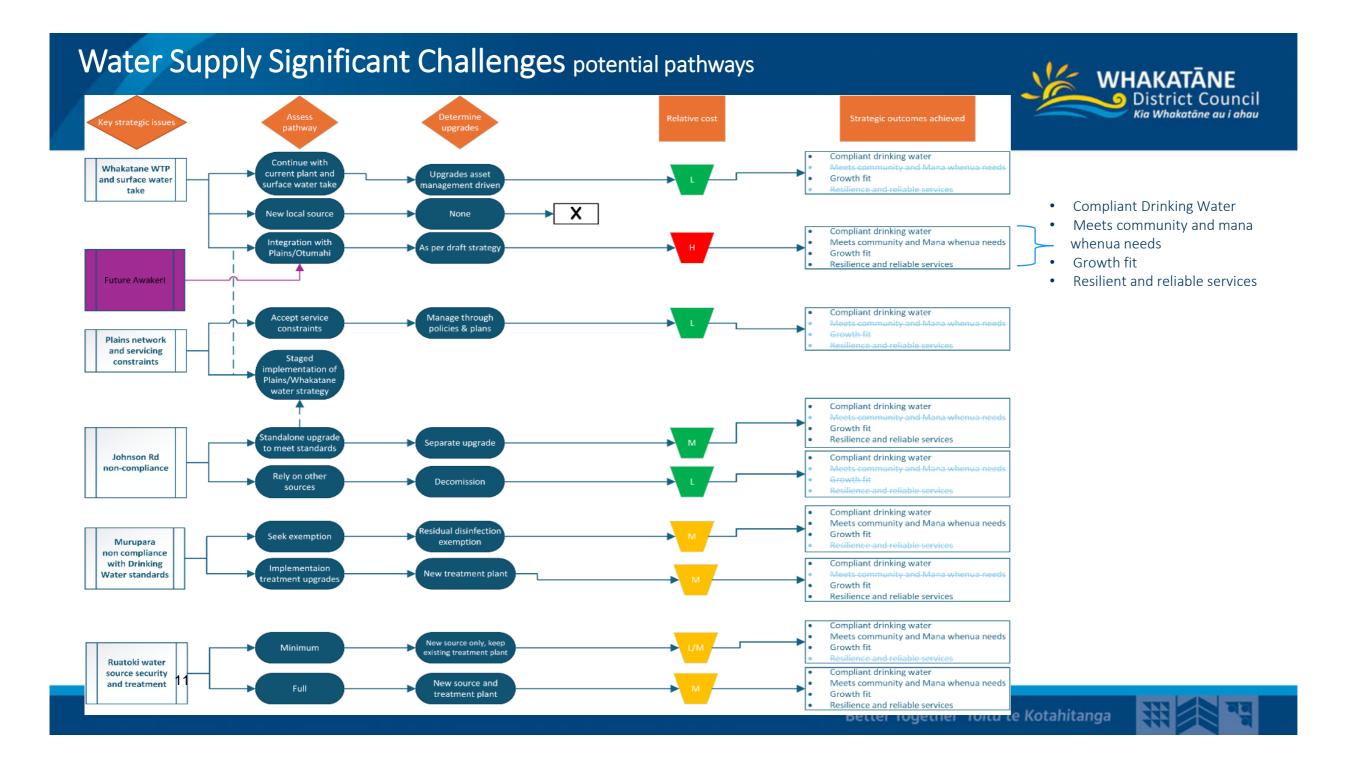








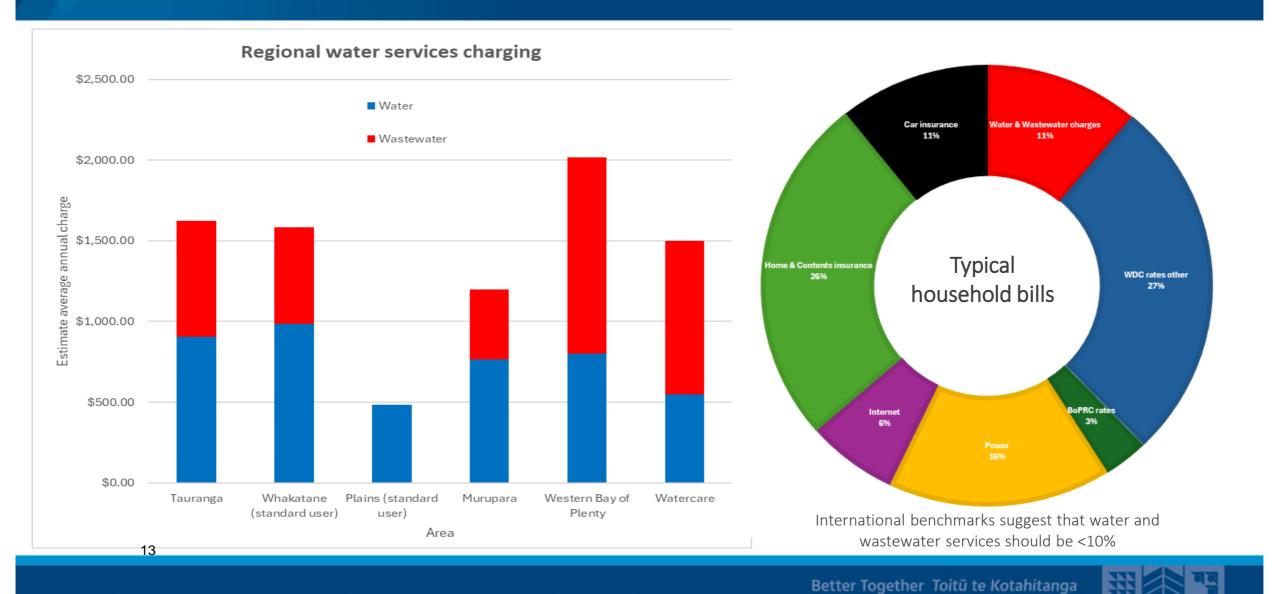




### Emerging Trends: Economic and Environment regulation **Environmental &** Economic Infrastructure regulation More streamlined consenting pathways (hopefully) regulation Standardised design for smaller WWTPs Tighter performance and reporting framework Wastewater August 2025 standards in place (developed by (Information disclosure then Price Quality) WSA) Asset condition, customer response times, service interruptions, leakage, wastewater overflows Development of Second Monitoring of ring infrastructure half of Third party acting in the best interest of the fencing requirements half of 2025 design solutions begins customer (Commerce Commission) Maximum allowable revenue, operational costs improvements Information Infrastructure Disclosure economic Second Second design solutions in regulation in place, half of half of place price quality 2026 2026 regulation can apply 12 Better Together Toitū te Kotahitanga

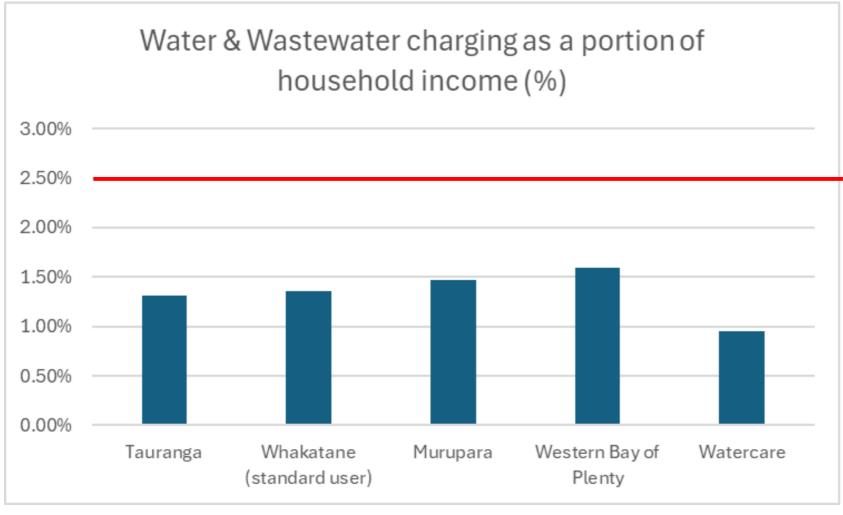
# Affordability Benchmarks





# **Affordability Benchmarks**



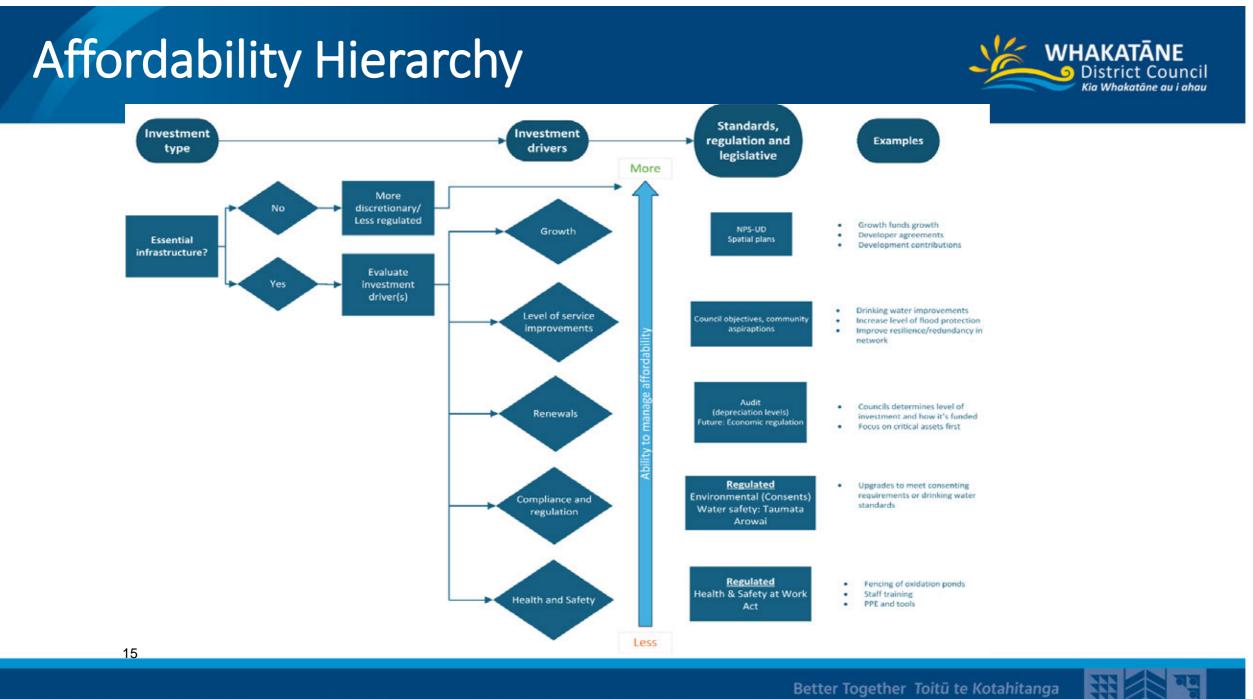


Benchmarks suggest that water and wastewater services are affordable when < 2.5% of a household's income

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## Recap: Capital Works Profiling



- Initially, the 'reprofiled compliant budget' was \$698m over 30 years
- Then revised, primarily due to reduced WWTP costs resulting from new draft standards: Funding for Matata wastewater, \$37m (2032); Murupara, \$32m (2027); Edgecumbe, \$25m. No significant funding for Whakatane and Taneatua \* (\* see next slide)
- Then *reprofiled* on an assumed affordability envelope (plus improved staging/deliverability)



### Reprofiling of Capex (within a \$21m cap)



- Key points from the reprofiled compliant budget
  - Drinking Water Standards are planned to be compliant by 2026
  - Wastewater schemes are planned to be compliant by 2032
- New wastewater standards have potentially resulted in cost reductions for key some schemes
  - The projected costs are based on meeting the draft new minimum standards
- \* Note: The revised Wastewater upgrade cost assumptions are based on meeting the current limits outlined in the proposed new standards (minimums). Significantly higher costs may be associated with additional plant upgrades to meet the aspirations of the community and lwi/Hapu, such as statutory acknowledgment obligations, or improvements in resilience. Additionally, the standards are subject to change as they are currently out for public consultation.

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### Patai?

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